DA: October 6, 2023

TO: ADC Board of Directors, & AG's Office

FR: Wendy Gady, Executive Director, ADC

RE: Weekly Report for week of 10/2 - 10/6/2023

# **Key Accomplishments**

- Woohoo!!! Friday brought the release of funds for hiring Secretary III and the Asset Manager.
  - We have candidates for both positions and are extending offers.
  - o Since August 21, 2023...
    - 2 vacant positions have been filled, and
    - 2 more vacant positions have funds released and offers pending.
    - 2 positions are pending release of funds and have 2 candidates identified.
      - Contract Administrator (to assist with the 35 current projects)
      - Water Worker (we currently have staff of 5 managing 26.1 miles of irrigation, roughly 1 for every 5 miles of ditch)
- Attended & Presented at the Hawaii Tropical Fruit Growers Conference 10/4-5 Honolulu.
  - 10/5: Announced the Release of the balance of the land portfolio.
    - We are encouraging use of the (now fillable PDF!) for identifying projects, warehouses, ideas for engagement in addition to using the form to express interest in areas outside of current regions
  - DURING the presentation, an audience member hand delivered an Expression of Interest
     (EOI) directly to Lyle Roe, Property Manager
  - By the end of day, 7 EOIs were received by Mr. Roe (!!)
- Attended & Presented at the Hawaii Cattlemen's Convention 10/6-7 Waikoloa.
  - Met 2 Senators
  - Met with several potential future stakeholders.
- Legislative Update:
  - o Senate: Emailed 100% of Senate & have met 50% f2f meetings
  - House: Emailed 25/51 & have met 15/51 f2f meetings
- Met with Maui Director of Agriculture to discuss support needed.
- Toured the ADC Feed Mill project and have requested a board presentation of the project in October
- Collecting information and working with staff to gather information for the Strategic Plan
- Continuing Due Diligence with staff regarding a potential new project to come before the board in October.
- Following up on Request for Funds on Key Initiatives:
  - In Budget & Finance: Land acquisition, Food & Product Innovation Network (FPINs)
  - In Governor's Office: Contract Administrator Funding, Water Worker Position Funding,
     R-1 Irrigation Funding, Security/Fire Mitigation
- Conducting Due Diligence for Potential Feasibility Studies for the Future
- Reviewed 2024 budget requests with Deputy Director Wicker
- Fire mitigation/security request for Oahu has moved from B&F to Governor's office.

## **Upcoming Events**

- September
  - Attending Kauai City Council Meeting 10/11
  - Tentatively scheduled 10/18 Big Island with House Finance
  - Attending Hawaii Statewide Farm Bureau Meeting- 10/23-45 Hilo
  - Kailua-Kona 10/30 with Ulu Coop & Growers
  - o 11/8 Maui Ag Department & OED on Maui
  - o WAM meeting November 9 on Big Island

## **PLANNING**

- Audit Report: *Due: 12/1/23* 
  - Staff: 36 total findings: Implemented: 22, Removed/Law Changed: 6, Disagree: 4,
     Partially Implemented: 4
  - o Board: 5 findings
    - Implemented: 3
- Annual Report: **Due: 12/1/23** 
  - Next Steps: Continue to collect information & pictures, information and write rough draft.
- Strategic Plan: *Due: 12/1/2025* 
  - o Status:
    - Met with Mary Alice Evans to discuss status.
    - Set meeting with CTAHR Dean to generate additional information for the Strategic Plan
    - Scheduled an interview with Hawaii Ready regarding joining the F23 Cohort for Strategic Planning
- Budget: *Due:* 12/24/23 to Leg
  - Met Draft deadline to DBEDT (9/28)
  - 11/24- Draft to Board
- Risk Management: **Due: In progress** 
  - o Internal discussions regarding proactive plans for fire, flood, etc.
    - Fire mitigation plans were submitted to Oahu & Kauai area representatives.
    - Request for Fire Mitigation including equipment & Personnel on Oahu for funding at the Governor's Office
    - Internal discussions regarding an outline for Risk Management Strategies for the overall ADC Portfolio

### **PEOPLE**

- Internal Staff
  - Now 4 Vacancies Remaining:
    - Candidates for each position have been identified and vetted.
    - CRITICAL: Extending offers to identify candidates for Asset Manager & Secretary III.

- 2 position requests are currently at the Governor's Office: Contract Administrator & Water System Worker
- Working 1:1 with staff to develop Annual Goals
- External Staff
  - Current intern in place working in accounting on forensic accounting.
- External Stakeholders
  - New contacts made at Hawaii Tropical Fruit Growers & Hawaii Cattlemen's Council Meeting

#### **PROCESSES**

Focusing on SOPs over water systems on Kauai & Oahu

### **PORTFOLIO** (35 Projects currently)

- Starting this week, I will begin describing in more detail our Large/High Priority Projects
  - Acquisition of Wahiawa Dam, Reservoir & Ditch
    - Current Status: Meeting bi-weekly with consultants to conduct due diligence (irrigation data review, and planning field work assessments)
    - Key Benchmarks: FY24/Q4- Complete ditch assessment; FY25/Q4-Complete Phase II, FY26/Q4- Complete Acquisition
  - Food & Product Innovation Network (FPINs)
    - Current Status: Waiting for Funds to be encumbered, meeting monthly with UH
      Community Design Center (UHCDC) to define the Memorandum of Agreement &
      Actively identifying possible projects/Locations.
    - Key Benchmarks: FY24Q2-Select design consultant & execute contract; FYQ3-UHCDC complete phase 1 of study; FY24Q4- Encumber all funds remaining phases & design consultant; FYQ2- Complete designs for portions of network; request funds for construction in 2026; FY26Q2- pending funds, contractor selection to construct portions of the network.
- Land
  - Current Status:
    - Total: 22,801 acres (16,663 farmable)
      - 10,999 Licensed
      - 2,483 Licenses in Process
      - 3,181 Vacant Acres ALL released 10/5/23.
        - o 65 Whitmore
        - o 160 Kalepa
        - o 2,950 Kekaha
    - Kauai Projects:
      - Engineering for Kekaha Bridge & Interior Road Improvements
      - Planning and design for Kekaha Bridge & Road Improvements
      - Christian Crossing Bridge Improvements
    - Oahu Projects:
      - Management:

- Develop design-build scope of work for agricultural infrastructure improvements.
- Security Camera Installation
- Steel security guard container

#### Maintenance:

- Preparing a site assessment/cleanup in Poamoho
- Roving security guard patrol
- Acquisition:

#### Water

- Kauai Water Projects:
  - Management:
    - Quality Management of O&M Work @ Pacific Missile Range Facility
    - Purchase of hydroelectric turbine, generator and controls
    - Water Quality Management & Best Management Practices
    - Site Safety Inspection on work crews performing under U.S.
       Navy Contract
    - o Water sampling, testing & discharge monitoring.
    - Professional services relating to the Purchase Power Agreement with Kauai Island Utility
    - o Plans & design for Kekaha Ditch Irrigation System Modification

#### • Maintenance:

- o Kawaiele Pump Station
- Applying for field work permits
- o Drainage system maintenance plan
- Drainage system maintenance/planning
- Plan & Design for Christian Crossing Bridge Repairs
- Engineering for Christian Crossing Bridge Repairs
- Menehune Ditch Improvements
- Oahu Water Projects:
  - Management:
    - Construction of 15MG reservoir, transmission line and new intake for Waiahole Water System
    - o Plan & Design for the Waiahole Water System Improvements
    - Engineering for the Waiahole Water System Improvements
    - Plan & design for the Wahiawa Reclaimed Water Irrigation
       System
  - Maintenance:
    - Drainage
    - Scheduled maintenance of the Bott Well Pump Station & GAL irrigation system
    - o Assessment of Wahiawa Ditch Irrigation System

## Value-Add

- Kauai:
  - Meetings week of 9/11 identified opportunities.
- Oahu:
  - Management:
    - o Purchase equipment & construct a feed mill.
    - Proof of concept study for Central Oahu Food & Agriculture Hub
  - Maintenance:
    - o PR/Monthly Newsletter
- Big Island:
  - Cooperative R&D for papaya research

## Administrative Efficiency

- Working to establish the new Quick Books system effectively beginning with current FY.
- Hawaii Agribusiness Strategic Plan was completed on time 7/2023, new draft has begun.
- Implementation of Property Management Software System- Intern will work with Lyle to finish adding data and begin sample reports.

## PROMOTIONS

- o 30<sup>TH</sup>Annivrsary in 1994
- o Events: Pineapple Festival, Farm Fair