1	HAWAII COMMUNITY DEVELOPMENT AUTHORITY
2	STATE OF HAWAII
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5	KAKA'AKO SPECIAL MEETING
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8	TRANSCRIPT OF PROCEEDINGS
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L1	Thursday, October 29, 2015
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L3	Taken at 547 Queen Street, Second Floor
L 4	Honolulu, Hawaii 96813
L 5	commencing at 9:01 a.m.
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24	Reported by: JENNIFER DUY, CSR No. 507
25	

1	APEARANCES
2	
3	John Whalen, Chairperson
4	Steven Scott, Vice Chairperson
5	Deepak Neupane, Dir. of Planning and Development
6	Diana Taira, Deputy Attorney General
7	Anthony Ching, Executive Director
8	
9	MEMBERS PRESENT:
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11	Jason Okuhama
12	Tom McLaughlin
13	Tracy Ban
14	William Oh
15	Mary Pat Waterhouse
16	George Atta
17	David Rodrigues
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1	I N D E X	
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3	I. Call to Order	4
4	II. Report of the Executive Director	6
5	III. Approval of Minutes (September 2, 2015)	5
6	IV. Kaka'ako Matters	
7	(Agenda Subpart 2-a)	7
8	(Agenda Subpart 2-b)	8
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15	PUBLIC TESTIMONY BY:	
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17	John Kobelansky	68
18	Doug Miller	12, 70
19	John Eveleth	75
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1	Thursday, October 29, 2015, 9:01 a.m.
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3	CHAIR WHALEN: Good morning, everyone.
4	I would like to call to order the October 29, 2015,
5	Kaka'ako Special Meeting of the Hawaii Community
6	Development Authority. The time is now 9:01 a.m.
7	Thank you for your interest in
8	Kaka'ako and your attendance today. My name is John
9	Whalen, Chairperson of the Authority.
10	Let the record reflect that the
11	following members are present: Tom McLaughlin,
12	Tracy Ban, Steven Scott, Mary Pat Waterhouse, George
13	Atta, and John Whalen.
14	I note that today's meeting will be
15	the last for Tom McLaughlin, as he is relocating to
16	the mainland. I have enjoined working with Tom, and
17	it's a sentiment I'm sure other board members share.
18	Let's thank Tom for his long service with the Ala
19	Moana/Kaka'ako Neighborhood Board as well as a
20	shorter tenure on Hawaii Community Development
21	Authority Board.
22	Tom, would you like to say something?
23	MEMBER MCLAUGHLIN: It was a privilege
24	to be appointed to this position. It has been an honor
25	to serve it. I have enjoyed working on behalf of the

folks, all of the neighborhood, and with a great group 2. of folks. And I feel certain that the future and the 3 best days of the board are ahead. And I am confident 4 that HCDA, both board and staff, will help make the 5 tough transition to where we are now to the future of 6 Kaka'ako, sensitive to the needs of the community. And 7 I thank everyone for their acceptance of me as a 8 representative. Thank you. 9 CHAIR WHALEN: Thank you, Tom. 10 making a little presentation. 11 (Applause.) 12 CHAIR WHALEN: First item is approval of 13 minutes for the Kaka'ako regular meeting of 14 September 2, 2015. The minutes of this meeting are 15 located under tab 1 in your packet. I have one 16 comment, just minor correction. This is under item 3, 17 second paragraph. And it would be the three last 18 The sentence -- the proceeding sentence should lines. 19 be, "Housing as well as rental but particularly for 20 rental. Some legislators in Hawaii Housing Finance 21 Development Corporation also very acceptable to this 2.2 idea and partnership with HHFDC is key." I think it 2.3 makes -- yes. 24 MEMBER WATERHOUSE: I found another 25 typo, same page, second to the last paragraph, the

third line where it says, "100,000 cash in lieu versus about" -- I am pretty sure that is supposed to mean 2. 3 400,000 to 500,000. 4 CHAIR WHALEN: Yeah. Those are just 5 digits, zeros missing at the end. 6 Are there any other comments or 7 corrections to the minutes? If there are no further 8 comments or corrections and without objections, the 9 minutes are approved as amended. 10 So the first item on the Kaka'ako

matters is listed as "Decision Making: Shall the

Authority Adopt New Park Policies and Procedures." We

usually have the Executive Director -- I skipped over

that entirely. Go ahead. Sorry, Executive Director's

Report.

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members. It's nice to be back from leave in one piece.

I just offer for you that since we are having a general meeting on the 4th, I am going to defer the usual matters that we would discuss on my report, financials, and others.

I just note for you that given recent events, staff is working very diligently to establish a program, appropriate programs to address a situation that has arisen in our parks where we would need to

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enforce our park policies and rules.
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                                           And so we are
    underway, and I expect that on November 4, I will have
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     even more information as we have accelerated time line
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    with which to manage and deal with the situation that
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    we find ourselves in the parks. Thank you.
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                    CHAIR WHALEN: Is that your entire
 7
    report?
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                    EXECUTIVE DIRECTOR CHING:
                                               Yes.
                    CHAIR WHALEN: Okay. Would you like me
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10
    to note anything?
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                    EXECUTIVE DIRECTOR CHING:
                                               I think
12
     something more forthcoming on November 4 when the whole
13
    Authority is here.
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                    CHAIR WHALEN: Okay. Thank you.
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                    So getting back to Kaka'ako matters,
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    Item 2, Decision Making, shall the Authority adopt new
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    or affirm current park policies and procedures.
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    there are two subsections. One is relating to items
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    and property left in parks after the parks are closed.
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    And the other is the park hours. And the current park
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    closure times for the Gateway Park and for Kaka'ako
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    Waterfront Park is 10 p.m.to 6 a.m. And for Kewalo
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    Basin Park 10 p.m. to 5:30 a.m. That's what is
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    currently in the rules. Right?
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                    EXECUTIVE DIRECTOR CHING:
                                               Yes.
                                                     And so,
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Chair, for my report on this particular item, on the first item addressing items and property left in the development, parks, after parks have closed, we continue to work with the attorney general's office and representatives of the governor's office and other state agencies. So at this point I would ask that we just defer this matter to November 4, because we are not quite yet completed.

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With respect to the second item, which is for this Authority to adopt park closure times and affirm the times that are noted, again, I just know our rules allow for the Authority or the agency to set closure times. It has been long our practice that we have published, and there is even signage to that effect, that are consistent with what you see here for Gateway Waterfront and Kewalo Basin Park, which list essentially 10:00 p.m. to 6 a.m. as park closure times.

Again, the park, Kewalo Basin Park, is slightly different as the practice has been for 5:30 a.m. to be the opening. 10:00 p.m. to be the closure. We bring this matter to the Authority so that we can clarify that it's the Authority's policy that these are its closure times, unless you otherwise determine.

So that's the intent of this action today.

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Again, really to affirm or confirm what times the
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    Authority might set. Our practice has been as
 3
    stated in this agenda item.
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                    CHAIR WHALEN:
                                  So essentially what is
 5
    before us today is just either confirmation of the park
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    closure hours?
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                    EXECUTIVE DIRECTOR CHING:
                                               That's
 8
    correct.
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                    CHAIR WHALEN: Or some modification to
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    those. Okay. First of all, are there comments from
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    the board?
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                   VICE CHAIR SCOTT:
                                      What good does it do
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    to have hours of closure if they are not enforced?
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                    EXECUTIVE DIRECTOR CHING: I would agree
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    with you, that unless we enforce closure times, that it
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    would appear to be dysfunctional. However, I need to
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    note that historically we have been enforcing closure
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    times of this sort. We have our park security
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    appearing at 10:00 p.m. The gates to the parking lots
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    are locked at that point. We have patrols within the
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    park, which have over time; years, decades, sought to
    enforce these times.
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                    Recent events have produced a situation
24
    where there are 160 individuals, perhaps, and families
25
    within -- who have just recently occupied the park.
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And it's not sufficient for our single security guard 1 2. to effectively take it out or address the issue. 3 that person is obliged to provide reports to us. 4 are aware of it. We are mobilizing to take concerted 5 effort. And as you saw in the paper, our target is 6 November 12. To then be quite persistent and 7 consistent in enforcing park closure rules as well as 8 any other rules and administer any other programs that 9 we establish in junction with other state agencies. 10 So we look to be legally defensible. 11 But we look to be persistent and consistent beginning 12 on November 12. And there will be other activities 13 that lead up to that November 12th date and beyond, 14 which includes notice and outreach, which we believe to 15 be appropriate. It means that our signage, we will 16 take that time to ensure that our signage is 17 appropriate. And, again, notice and outreach has been 18 conducted. But it is our intention, and I will tell 19 you more about it on November 4. There will be a very 20 concerted effort which extends beyond November 12 and 21 moves forward, which we believe will be effective in 2.2 addressing the current situation. 2.3 VICE CHAIR SCOTT: I know in Kapiolani 24 Park, police will hand out tickets. They just don't 25 allow people to camp at Kapiolani Park. Why is that

These are parks very similar to that. 1 not the case? 2 Why isn't that the case with these parks? Why aren't 3 they being given tickets, and why aren't the police 4 enforcing any type of restrictions on ours? 5 EXECUTIVE DIRECTOR CHING: So there is 6 currently much scrutiny on any program that is intended 7 to address issues that arise in the park. Again, we 8 seek to coordinate. Some of your questions and the 9 coordination, we are trying to ensure that we are spot 10 on and that it's, again, appropriate. But your 11 concerns are certainly very legitimate. And its 12 something that we expect to bring much resources and 13 attention to and not just on a single date but as a 14 program moving forward. 15 CHAIR WHALEN: I think probably if we 16 ask more questions of this nature, we should be in 17 executive session with our attorney. 18 DEPUTY ATTORNEY GENERAL TAIRA: There 19 are certain legal requirements that need to be met in 20 dealing with this issue. So if there are any further 21 questions, I would invite executive session so that I 2.2 could discuss any further questions with regard to 23 legal requirements. 24 CHAIR WHALEN: Okay. Thank you. Ιs 25 there a desire to go into executive session now or

1	consult with the attorney directly?
2	MEMBER ATTA: I just have a question.
3	CHAIR WHALEN: Yes, George.
4	MEMBER ATTA: It's not related to the
5	homeless issue. But these hours, are they the same
6	year round? Does the fact that it's summer versus
7	winter make any difference in our hours?
8	EXECUTIVE DIRECTOR CHING: The practice
9	has been that these hours have been consistent year
10	round.
11	MEMBER WATERHOUSE: I move we go into
12	executive session.
13	CHAIR WHALEN: Pat Waterhouse moves that
14	we go into executive session.
15	VICE CHAIR SCOTT: Second.
16	CHAIR WHALEN: I think before we do
17	that, I would like to give the public on opportunity to
18	comment on this agenda item. Doug Miller.
19	MR. MILLER: I had not planned to
20	comment on this agenda item. But I have one answer to
21	Steven Scott's question as to why don't the police do
22	anything in the state parks.
23	The answer is you would have to give the
24	city a property interest. And that has done at Fort
25	DeRussy Beach. There was a memorandum of agreement

between the Department of Land and Natural Resources 1 2 and City Parks. Which gave City Parks jurisdiction to enforce their park closure hours. And that's why 3 4 police ticket people on Fort DeRussy Beach when it's 5 actually owned by the state of Hawaii. That is not the 6 case, I understand, with Kaka'ako parks. I can't 7 comment on how you would give City Parks a legal 8 interest to enforce the park closure rules on HCDA 9 parks. But I assume there is a mechanism. 10 CHAIR WHALEN: Thank you, Doug. Does 11 anyone else wish to testify? 12 We have a motion that was seconded to go into executive session on this matter. All those in 13 14 favor say aye. 15 (Board members simultaneously voted in the 16 affirmative.) 17 CHAIR WHALEN: Any opposed? 18 Abstentions? We are going into executive session. 19 think this should be, like, 10 or 15 minutes, I would 20 think. Ten minutes. Because it will come up again on 21 November 4 on our agenda. So I am sorry, folks. 2.2 if you could leave for 10 minutes. We will call you 2.3 back in after. 24 (Whereupon, the board met in Executive 25 Session from 9:18 a.m. until 9:39 a.m.)

1	CHAIR WHALEN: Thank you, folks. Do I
2	hear a motion from the board affirming the park closure
3	hours that are listed in the agenda?
4	MEMBER WATERHOUSE: So moved.
5	CHAIR WHALEN: So moved. And second by
6	Steve Scott. Mary Pat Waterhouse moved.
7	Is there any discussion on the motion?
8	I think we already had an opportunity for public
9	testimony. So would you make a roll call vote.
10	EXECUTIVE DIRECTOR CHING: Can I clarify
11	who the second was given by?
12	CHAIR WHALEN: Steve Scott.
13	EXECUTIVE DIRECTOR CHING: Members, a
14	motion has been made and seconded to affirm current
15	park closure times as follows: Gateway Park, 10 p.m.
16	to 6 a.m. Kaka'ako Waterfront Park, 10 p.m. to 6 a.m.
17	Kewalo Basin Park, 10:00 p.m. to 5:30 a.m. On that
18	motion, Member Waterhouse?
19	MEMBER WATERHOUSE: Yes.
20	EXECUTIVE DIRECTOR CHING: Member Scott?
21	VICE CHAIR SCOTT: Yes.
22	EXECUTIVE DIRECTOR CHING: Member Ban?
23	MEMBER BAN: Yes.
24	EXECUTIVE DIRECTOR CHING: Member
25	Rodrigues?

1	MEMBER RODRIGUES: Yes.
2	EXECUTIVE DIRECTOR CHING: Member
3	Okuhama?
4	MEMBER OKUHAMA: Yes.
5	EXECUTIVE DIRECTOR CHING: Member
6	McLaughlin?
7	MEMBER MCLAUGHLIN: Yes.
8	EXECUTIVE DIRECTOR CHING:
9	Member Oh?
10	MEMBER OH: Yes.
11	EXECUTIVE DIRECTOR CHING: Chair Whalen?
12	CHAIR WHALEN: Yes.
13	EXECUTIVE DIRECTOR CHING: The motion
14	passes with 8 for the motion and 1 excused.
15	CHAIR WHALEN: Thank you. The next item
16	listed on the agenda was for decision making, but I
17	understand that has now be deferred?
18	EXECUTIVE DIRECTOR CHING: Yes, Chair,
19	at the request of the applicant for petitioner, they
20	ask that this be deferred to November 4.
21	CHAIR WHALEN: Okay. Thank you.
22	So the next item is for information and
23	discussion only, no decision making. This is the
24	solicitation to develop three parcels surrounding
25	Kewalo Basin Park, a portion of tax map key 2-1-058:

131 for development Lots 1, 2, and 3. 1 2. There had been an earlier presentation. 3 There was public comment and much comment from the 4 board as well. We asked the two proposers to come back 5 with a best and final offer, essentially we commented 6 about the intensity of the proposed uses. So, we have 7 that opportunity now. And we have both proposers here. 8 Race Randle, would you like to come up 9 and make a presentation. 10 MR. RANDLE: While we finish getting the 11 audio/visual set up, I just want to say thank you for 12 the opportunity to come back with a best and final offer on this very important three parcels that wrap 13 14 Kewalo Basin Harbor. Can you hear me okay? 15 CHAIR WHALEN: Yes, I can. Can the 16 court reporter? She is the most important person in 17 the room. 18 MR. RANDLE: Today we are going to 19 present what we believe is the right and ultimate 20 solution for Kewalo Basin Harbor. It is a very high 21 quality but very low scale plan to make Kewalo Basin 2.2 Harbor a better community gathering place. 2.3 My name is Race Randle, the vice 24 president of the development at Howard Hughes, Ward 25 Village. And while we finish getting the audio set

up, I just want to remind everyone, and I am sure 1 2 your know and you probably just talked about it, but Kewalo Harbor is today home to over 70 small 3 4 business that operate in the harbor every day. 5 It is the hub of ocean activities for 6 our visitor community that comes and wants to get out 7 on the ocean; whether it is diving, fishing, 8 parasailing, jet skiing. And at the same time, it's 9 that relaxing destination for watermen and waterwomen 10 who connect with the ocean on a daily basis, myself 11 included when I can find the time. 12 And that is a uniquely Hawaiian, a 13 uniquely South Shore lifestyle that we need to 14 perpetuate. We need to find improvements that make 15 that better, that don't take away from those 16 activities that are happening today. And that's 17 what we are going to present. Because each day 18 Kewalo Harbor can be a better place, in addition for 19 local families to gather, for friends to recreate 20 and enjoy the waterfront. 21 Today the buildings are dilapidated. 2.2 Barbed wire fences surround entire pieces of land. 23 As you heard earlier, unfortunately, homeless are 24 camping throughout the parks, promenades, sidewalks

throughout Kewalo Basin Harbor. And the community

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suffers when these spaces are not improved, when they are not welcoming, when they are not made available to them.

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So it's our great pleasure today to present a holistic plan that makes an improvement to Kewalo Basin Harbor. It is holistic because it needs to be planned together. It's not three parcels. It is an entire waterfront. And we spent over a year carefully crafting a community based plan with input from users, businesses, stakeholders, the HCDA, board and staff, to come up with a very high quality, low impact set of improvements to the existing buildings only. And to improve the outdoor areas so that it adds activities, convenience, parking, park improvements, gathering spaces, ocean safety facilities for our waterfront.

I just want to thank the HCDA board and the staff for the many hours of discussion and work on this. Joining me on my left is Rob Oipa, from DTL and WCIT, who spent a tremendous amount of time with our planning team, taking into account all the community feedback to come up with a plan and to design a division for Kewalo Harbor that we think meets and exceeds the needs of the users. We are very happy to present that today. So without

further to do, I will have him take it away with the
plans. Thank you.

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MR. IOPA: Good morning, Chair, board members. Rob Iopa, WCIT Architecture. Picking up where Race left off. And I think time spent together before we had expressed, at least, the desire and understanding of the fact that this place is a unique and special part of our community. That it has a unique history. It has a unique character. And it's our duty, as we move forward, to represent that character and history appropriately, yet still bring it to contemporary ways and lifestyle, so that it can support what we believe our community needs, wants, and desires.

I won't spend a lot of time on this
because we have spent time discussing this in the past.
But I do believe that it's important to set the
framework, that dating back now seven, eight months, we
began this process of engaging in the community, even
prior to the issuance of the RFBs. This was an intent
by Ward Villages to look holisticly at the harbor and
its uses. When they were the awarded the
in-water-based improvements and operations, it was
important then to see how we can use the area
surrounding to support those activities.

We had robust community meetings. We had many of you and many of the members here in the audience participate in those meetings. We had active on-site discussions about the history and importance of this place.

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Leading from those meetings began to formulate what we believe to be guiding principles that reflect what we heard through this process. And there are five. I will mention them specifically. But in total it was to make our community's gathering place -to make this our makai community gathering place; that Pilina, Piko, Kauhale, Kahakai, and Kai were all important and have unique and special opportunities to be expressed through the master plan. That we can connect to the waterfront, connect our mauka to makai, that we can celebrate its diverse working harbor, that we need to provide some support for the in-water-based activities, the harbor-based activities through this idea of creating a village. That there are unique beach experiences to be celebrated ideally and probably most significantly, this is a place for family and a place to actually connect with our ocean.

These sessions led to diagrammatic thinking that looked for holistic approaches to the master plan. And in and around the time the RFP came

out for responses for the three distinct parcels; 1 2. through 3. 3 At that time we convened a second 4 community meeting. We shared a vision. We started to 5 formulate the vision, which represented them in the 6 last proposal that we came to you. One that looked to 7 accentuate these character elements into 8 three-dimensional form and planning principles, a place 9 of gathering, a place of connectivity, and ultimately a 10 place that was open for public use and connected to our 11 waterfronts. 12 Our proposal today is really a 13 continuation of those things. While the planning 14 elements and the actual proposal has been reduced 15 significantly, we still think that the principles 16 established in our early communications are still ones 17 that we can embrace moving forward. 18 Our proposal for Lot 1 are consistent, I 19 believe, in many ways with the idea of creating an 20 ocean/fishing village. Not necessarily in structure 21 but more in amenities that support the functions that 2.2 happen in the marina. 2.3 We understand that parking is an 24 important component to this. And we look to enhance

the appearance of the parking. We understand the

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importance of public facilities are important. 1 2. no new public facilities are proposed in our improvements here, we do look to substantially improve 3 4 the look and feel of the public facilities. 5 And, lastly, we believe that in our 6 environments that landscaping can go a long way. We do believe that there is specific landscaping 7 8 improvements, specific amenities that can be brought 9 into play here that will definitely enhance this area 10 and allow for greater use and activity of the harbor. 11 We know the facilities now, they are in 12 They were built stoutly. We know that decent shape. 13 there are landscape and tree improvements here that are 14 in place. We do believe, though, that in moving 15 forward, there are simple elements that can be done to 16 improve the look, feel, and overall appearance of this 17 to make it more attractive, to make it more appealing, 18 to make it more welcoming. 19 We think that while we have large open 20 spaces, sometimes these open spaces don't necessarily 21 support the type of functions that our families like to 2.2 see in this area. We believe that we can improve with 23 simple introductions of benches and barbecues and 24 gathering places, places that will actually provide for

greater use of the areas that are established in Lot 1.

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We do believe that connectivity between Ala Moana Beach Park and Kewalo Basin, Kewalo Harbor is important and Kewalo Waterfront Park. And believe that we can improve the connectivity through pathways to allow for pedestrians and bikes and those activities to occur.

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As we move to Lot 2, our proposal here was Pilina, the idea of connecting mauka to makai. And we still believe that while not in the same breath as originally proposed, that we can achieve that in many different ways.

One of the important things is not just physical connectivity but allowing for the community and the users to feel comfortable when they get there, to making those connections to this place. We think convenience provides for specific use that allows for community and visitors to access this area and access the vital chart of boats and small businesses that exist in the harbor.

We know of the site parameters. We look to establish our proposal within the site parameters. We are looking to reconstitute the charter building in many ways, shapes, and forms; leaving it essentially intact but providing spaces for gathering, providing actual functions and uses that support the activities

that happen in and along the charter areas.

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We believe that we can do that with character that still is of the fishing and harbor use, that there aren't a lot of, kind of, slick materials. They are still, kind of, in that harbor vernacular that can be seen in its current state and in its historic uses.

We believe that landscape can be enhanced, that these types of environments can be created and actually provide greater visibility to people traveling along Ala Moana Boulevard, making it look attractive and thus drawing community members in to support the charter boat activities as well.

Our last proposal is that Lot 3. And this is an area that we just called Kai. We know that the activities here at the point are very ocean specific. We know that probably more so than anywhere else that the activities here are sensitive and important to recognize its use. Our proposal has stepped back its proposal of creating new structure here. But in many ways, shapes, and forms, we are still providing for a place that supports the activity and creates an ocean family-friendly destination.

Our proposal is to reconstitute, to readopt the existing NOAA Building. Our proposal is

one that harkens back to a facility that used to exist on site known as the Kewalo Ice House. And one that looks to provide services for the ocean destination and family activities.

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We recognize that throughout this process, this idea of the lei of green has been an important component. The green arrows show our general thinking of how one can traverse in and around the site improvements that can be made, simple improvements, to make it more attractive to traverse in and around the site.

Also important in this diagram in part of our proposal is the inclusion of significant life safety elements that support the harbor and ocean usage. Our proposal is to provide for space here for the Harbor Master, increase and enhance areas for lifeguards and also potentially support for other public safety type of organizations, potentially the sheriffs or other types of public safety uses.

We also believe that this will be a significant gathering place for our community that supports the ongoing activities in the park and the activities that could enhance moving forward. We look to do this, again, in ways that have an industrial, contemporary/industrial type nature, with look that is

fun; colors and art and furnishings that can be brought in to make this a lively place.

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We all know the existing conditions. the surface it looks that this is almost not salvageable. But in many ways, and we have seen this in our communities, is that places like this can be transformed significantly into places that become very attractive places to be. Simple lettering and graphics that can be included. Simple uses of rather standard materials like wood slats or crates but in creative ways can create environments that are quite special. Simple activities as stringing lights can create these environments that become places of destination. are really intrigued by the idea of using simple phrasing in unexpected places to express the history and culture of this place. So contemporary and historic names at parking stalls or on sides of buildings or on doors that you enter into space can be quite unique and special.

Existing conditions and what we believe this place could look and feel like moving forward. We have done a fair amount of evaluation of the existing structure. And believe that all proposed here is attainable. Places that can serve as a beach pavilion, that can provide concession-type activities, that can

hold community events, places that include repurposed shipping containers that would house groups like the lifeguards and things of that nature.

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So to provide access and support that is ongoing and actually on display, so those people that are providing us these community services are really celebrated in these great work environments.

We know of spaces like this. We have seen them. We have seen them here in our community and we see them across the country in places that are looking to adapt these spaces into new and attractive people places. We also know structures that exist that in other ways may look like they don't have any useful use currently. But how we can reconstitute these as well. So structure that is on-site potentially repurposed as surfboard lockers. Areas that have just hard areas being brought in with planter boxers and seating that become an attractive place to gather.

In summary, I think our intent is really to still stay true to the mission, to create this place as our makai community gathering place, and feel that these proposals are consistent with the overall vision that we started with and reflect, at least what we hear coming back, as a desired

response to the RFP at this time. Appreciate your time and attention.

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MR. RANDLE: So to close, again, I want to thank the HCDA and the community members who have been involved for months, if not many years now, in stewarding Kewalo Basin Harbor. We welcome your feedback. This is what we see as another one of our continued community meetings to present the right concept that ultimately gets executed to improve the harbor and our waterfront.

We are a little biased, but we obviously think we are the best partner for this task. We have a large development across the street. We have the boots on the ground. We have the best local team that handles leasing, marketing, operation. And we are already operating the harbor. For the past year, we successfully operated the harbor. And we see it as a great amenity for Hawaii. We see it as a place that can be better. And we see this plan as one that can get us there in a short period of time, without significant investment from the HCDA or without investment from HCDA, as was per the request. And we are willing to spend the time, the effort, and the money to get this done, if given the opportunity. thank you very much.

Thank you. CHAIR WHALEN: suggest to members, is that we hold questions and public comment until we hear the presentation from the other group so people can see the whole picture. you for your presentation. And Kewalo Basin Partners is up. your name for the record. MR. MUKAI: Shaun Mukai with McCorriston law firm representing Kewalo Waterfront Partners. Chair Whalen, Vice Chair Scott, board members, and the audience, we thank you for the opportunity to present Kewalo Waterfront Partners best and final offer for the development of Lot 1. And we would like to thank the board members for your service to the public, as volunteer board members as you take time away from your professional careers and family life to attend hearings and read our voluminous

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submissions.

I want to first introduce our team again. We have Mr. Chikako Takeda, president of KWP in the back. I think he is here. Here at the table here to my immediate right is Shane Peters, who is a recent addition to our team. He is our land, use, and public relations consultant. We have Whitney Schneider-Furuya with Aloha Consortium. Mike Goshi, principal of Design

Partners, who is our local architectural firm. And Mike Hamasu with Colliers International, who analyze the economics of the proposed development and our projected lease rents.

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Kewalo Waterfront Partners believes that our best and final offer meets all of the requirements of the HCDA's solicitation request for proposals relating to the development of Lot 1. As we had stated in our previous presentations to the board, KWP remain committed to an ongoing dialogue with HCDA staff, stakeholders, and board members and consider their architectural and program suggestions, which may help the proposal better reflect the needs of the stakeholders and businesses and become even more compatible to existing fishing and maritime operations and the Kaka'ako Makai Master Plan.

As you will see in our presentation and our best and final offer, KWP listened and our best and final offer embodies and will continue to embody a collaborative process incorporating some of the suggestions made by board members, staff, and the stakeholders, where we incorporated the inclusion of a convenience store to service the existing businesses at the harbor and refining our architecture to more of a working harbor feel.

We still remain committed to our original vision of a vibrant gathering place for all to enjoy. We also hope that our best and final offer conveys our commitment to the project and an investment in the state of Hawaii. It's an investment in the state of approximately \$50 million, without any government subsidy or participation, which would result in the creation of approximately 800 jobs and the build-out of much needed off-site and on-site infrastructure.

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The on-site infrastructure will include the build-out of 250 parking stalls at affordable city rates and upgraded restroom facilities. It's an investment in the state that would provide a compelling \$30 per square foot for the ground lease rent, which would help HCDA with its staffing needs and ability to address other pressing concerns.

And probably most importantly, it's an investment in the state's young entrepreneurs by giving a talented Aloha Consortium the opportunity to manage the food and beverage and retail program of this project, who in turn will provide discounted lease rents to young and upcoming local chefs and retailers.

I will turn it over to my colleague Shane who will briefly discuss the past history of Lot

1 and the proposed use of Lot 1 under the Kaka'ako 1 2. Master Plan. MR. PETERS: 3 Thank you, Shaun. 4 project is truly a gathering place for our local 5 community. The KWP project honors the past uses of the 6 site, restoring the vibrancy once present in this area 7 with McWayne Marine Supply, Sampan Inn, and other 8 businesses. 9 We believe it has been thoughtfully 10 designed with public input and provides a win for 11 nearly all constituencies. Now here, obviously, we are 12 really just focusing on the parcel Lot 1, which has 13 historically been waterfront commercial. And with 14 that, I think we can move to the redesign. And I will 15 introduce Mike Goshi, who will talk a little bit about 16 some of the changes. 17 MR. GOSHI: Good morning. My name is 18 Mike Goshi. I am a customer Design Partners. I am 19 here to kind of talk about the revisions. But before I 20 start, it has always been the vision of this process to 21 be a gathering place for all people, including the park 2.2 uses, the harbor, the boaters, commercial fishing

So it was a lot of community input and $% \left(1\right) =\left(1\right) +\left(1\right) +\left($

operations, visitors; all in an environment of a

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growing community.

time spent. So I'm really here today to specifically to indicate the improvements and changes we made to increase accessibility, reduce the scale of the project, create more integration with the park, the boaters, fishing operations, general public.

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So basically I will start with the original plan, it was a singular building. And it was meant to address a lot of issues in RFP. The new design, what we did was we broke the building in to five different parcels. And the idea is to allow more pedestrian access through the facility.

By doing this, we are able to add additional breezeways through the facility by relocating the loading zones and also be able to increase existing pedestrian breezeway. We added a convenience store at the corner, which is really good accessibility visually and physically to the boaters and to the park users. We also add another in-line retail to add more flexibility to the mix along with adding other bathrooms.

The new design what we did we added 30 stalls on grade. We believe that is going to help make the park users have the ability to conveniently drop in and pick up some ice or some beverages or other park picnic items. And it also would help -- we kind of

compressed the footprint a little bit so we can increase the promenade by 1 1/2 times.

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The original, if you look at the slide below, we were working with a 45-foot height limit. We actually had some portions of the roof that went above that, but with the addition of the on-grade parking and relooking at the building forms, we were able to reduce the building scale now, so we are well below the 45 feet, almost two levels less than the original proposal.

And the idea now is to use different forms that can reflect the organic-type growth of this area. If you look at the slide, this slide shows the new vision. It's a little more organic. It's a little more free. And allows for a type of architecture that reflects the maritime history of the site.

Also, I guess, we try to create a place that really will reflect where the area is going with some reference to the past. At the same time, we would like to restate that design is always a continuing process. We will continue to work with the State and Board of Authority to refine to everyone's vision.

At this time I would like to pass it over to Shaun to talk about economic analysis. Oh, I

1 am sorry, I missed the pointers. As part of the 2 project, we are going to do some site work improvements 3 which will be part of the project cost, which will 4 include improvements to the sewer, the water, 5 infrastructure, access. That's about a million dollars 6 in improvements. So with that, I would like to turn it 7 over to Shaun. 8 MR. MUKAI: Part of, I think, the 9 compelling nature of our proposal is the economic 10 benefits to the state. And as you can see, we project 11 800 jobs to be created by our project. In addition, I 12 mention, that we are proposing a very compelling ground 13 lease rent of \$30 per square foot for the rental of the 14 area and also the promotion of local entrepreneurs. 15 And I am going to turn it over to my colleague Whitney, 16 who will discuss more of the program and how it has 17 evolved since we last spoke to the board. 18 MS. SCHNEIDER-FURUYA: Aloha, as 19 advocates for Hawaii's prosperity future generations 20 and emphasis on our local businesses here in Hawaii, as 21 we once shared with you our project is based upon four 2.2 pillars; eat, drink, shop, and learn. And composed of 23 13 key elements, which I will briefly go over, because 24 I know we talked about this before.

The first was the permanent farmers'

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market, an indoor controlled setting offering farmers a space to sell produce at \$2 a square foot. The food hall all comprised of new eateries, new generation eateries in a hipster, urban setting. The live music hall, bringing back Hawaii Calls, live local and Hawaiian music and then offering a space for mainland groups and even international groups to provide unique entertainment.

Other elements such as the signature restaurant, The Beach Cafe, The Sunset Lounge & Terrace, and all overlooking Ala Moana Beach, a beautiful setting.

Another key element is the lei stands, bringing back one of the most time-honored traditions of our culture here is Hawaii, giving someone a lei, that beautiful gift. Right?

And then, lastly, the newest addition to our project, what you folks have suggested as well as a community to diversify sales, providing a retail space. This retail space will be a place reflecting our unique culture here in Hawaii, also providing items that are necessary in that beach lifestyle, as well as items that are of old Hawaii and modern Hawaii, key items that visitors will want to take home and either place in their house or, et cetera.

This retail space will bring together 1 2 local designers and merchandisers and jewelers in talks 3 with and in relations with many that you may be 4 familiar with such as Matt Bruening, a.wattz, Pineapple 5 Ice, the list goes on, Roberta Oaks, Moo Moo Heaven, 6 all who are excited to share a little of themselves in 7 a retail space. 8 We believe that integrating this 9 element, the retail element, although it wasn't a part 10 of our original plan, we are very excited about it. 11 am I because I went to school for fashion design and 12 merchandising as well. It will create opportunity and 13 also create an industry for -- an extra industry in a 14 place for people that are in fashion design and 15 merchandising to showcase a reflection of themselves 16 and a reflection of Hawaii. I am going to turn it back 17 over to -- Mike. 18 Good morning, everyone. MR. HAMASU: Ι 19 have been brought on board to share with you an 20 overview of the retail market, as well as our 21 consideration regarding the financials from rents to 2.2 ground rents and so forth. 2.3 First off, Hawaii continues to be a

very vibrant retail marketplace in which ground

rents in the past three years have escalated by

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17 percent and vacancy rates have fallen to about 1 2 3.75 percent. What this means is, if you compare it 3 to any other place in the United States, we are 4 amongst the tightest market in terms of vacancy. 5 What this backdrop provides is a very positive 6 environment for additional retail development. 7 you are already seeing that throughout the state. 8 One of the things that was brought 9 forward is the objective of creating a gathering 10 place. A gathering place, for me, from a personal 11 perspective, is if there is food, there is drink, 12 and if there is entertainment. And ultimately a large component of this project is focused on that, 13 14 bringing people together to share food and accompany 15 each other in terms of camaraderie and so forth. 16 With that, there was concerns raised 17 in the previous meeting regarding the pricing and 18 rents for these retail sites. We did an extensive 19 study looking at rent lease comparables, for retail as well as for restaurants. 20 And, of course, they 21 range from \$1.50 all the way up to \$15 for most of 2.2 the retail locations throughout the island. 2.3 What is interesting, though, with the 24 focus on the restaurants, its not so much what the

average rent is or what the asking rent is but the

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unique characteristics of the restaurant that generates 1 2. interest in the site. So we realize that with 3 adjacency to Ala Moana Beach Park, a very popular beach 4 park, the working harbor of Kewalo Basin, the huge 5 amount of residential developments that is springing up 6 in Kaka'ako and the fact that you have Ward and Ala Moana Shopping Center as a destination for the site, 7 8 this particular development site benefits from all of 9 those variables. 10 Unfortunately when we look for 11 restaurants or retailers that share those 12 characteristics, some of those have a few of those 13 characteristic but not all. For instance, if we 14 identified retailers at Kua'Aina and Kaka'ako 15 Kitchen at Ward, they share, of course, the growth 16 in the Kaka'ako Marketplace. 17 If you look at Lei Lei out in Turtle Bay 18 or Monkeypod Kitchen out in Ko Olina, very unique 19 location, very attractive, very beautiful locations, 20 very characteristic of very successful restaurants, all 2.1 four of these that we mention. 2.2 If we look at it from just a rental rate 23 perspective and we weren't able to determine anything 24 from that. But if you look at that from our health 25 ratio, and that's what the retail industry uses to

measure success on whether or not they can pay an occupancy cost. The health ratio for retail restaurants is usually between 8 to 10 percent of their gross sales. So these four restaurants, if you look at their sales, based on the health ratio of 8 to 10 percent, it can generally pay rents in excess of 8 to 9 to \$10 a square foot. So basically that kind of addresses that question.

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Now, in regards to the ground lease, the Department of Land & Natural Resources typically uses a 6 percent of fair market value to determine what the ground lease would be. At \$30 a square foot, that equates to \$500 a square foot in fair market value for that land.

A recent comp just happened yesterday, a Korean firm bought 14,000 square feet along Kapiolani Boulevard and paid about \$348 a square foot. Just that alone indicates that this site is already at or above market in terms of the ground rent that can be generated for the site.

Additionally, the annual increase of 3 percent will help to keep that value and that opportunity for HCDA to benefit from the ground rent to continue to exceed market value. So you are actually getting a very beneficial ground lease perspective.

That kind of summaries the financial points. Shane

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constituencies here.

MR. PETERS: I think what we are hearing here, and what KWP is proposing, is a truly thoughtful approach that tries to incorporate all of the public input we received so far. To the extent possible, we really tried to balance the needs of all the

I think, through this project, provided tremendous community benefits. The project is truly designed to compliment and support the park, ocean, and harbor experience of the area, not to distract or compete with it. And the design changes you have seen include widening the promenade, eliminating the parking deck on top and actually taking off a floor, reducing the building mass and really trying to provide lateral access to the building to further encourage more pedestrian access. The recreational opportunities are going to increase for park users and oceangoers with a 250 additional stalls we are going to add to the area, all at affordable prices.

And the three new public restrooms we are going to add to the area will support all of the harbor users, all of the park users, and the oceangoers in the area.

Roughly \$1 million in off-site

infrastructure costs are going to be absorbed by the developer and that includes sewer, utilities, water, both potable and fire water for the area are going to be invested into the project. And that benefits public users as well as the neighboring businesses.

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The economic opportunities really can't be underestimated here. We are really focusing on local entrepreneurs and restaurateurs. And we are not talking about large corporate restaurants chains here.

In fact, discounted rents will be given to local food growers that are part of the permanent farmers' market, as you heard from our colleagues. And an estimated 800 jobs will be created through this project, including long-term permanent positions and short-term construction jobs.

Neighboring commercial operators at the harbor will benefit from the increased foot traffic and visibility. The project has already received significant support from the Department of Agriculture, farmers like Dean Okimoto of Nalo Farms and other business leaders.

We also expect significant revenue for the State, which cannot be underestimated here as well. The lease rent alone to HCDA will be over \$2 million in the first year and increasing every year thereafter.

And that's over \$100 million at the end of the 30-year span of this lease.

At the end of the day, we think this project truly helps to have HCDA realize the vision for the area. It really helps, we think, to link Ala Moana with Kaka'ako and really help to support the visitor and local experience to, kind of, really enjoy the waterfront.

At the end of the day, we think the balanced approach taken by this project will improve the area, provide increased public facilities for beachgoers, surfers, and fishermen, give the State and HCDA additional revenue, grow economic opportunities for local entrepreneurs, and provide the community possibly with the first casual, quality dining shopping and entertainment on the waterfront. Thank you.

CHAIR WHALEN: So, it looks like those two tables are full, so I would like to have, maybe, both teams represented at the front, probably the board has some questions and open it up for public comment as well. There are a number of people that have submitted testimony and signed up to speak. So maybe just a couple of people from each team. Race Randle and Rob Oipa.

Well, I would like to open this up with

sort of a general comment. Following on the presentations that we had earlier, which led to us giving advice to both teams to come back with a proposal that was less intensive use, less intensive commercial use.

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Kewalo Basin is first and foremost a boat harbor and a public park. So the three lots are zoned for commercial use. But at least I have always envisioned them as sort of accessory in support of the harbor and the public park, not competing with those uses. Those are the primary purposes of the Kewalo Basin.

In that regard I have a question about, first of all, I appreciate -- starting with Victoria Ward. I appreciate the responsiveness of the revised proposal. It really reduced the uses to the existing building footprints and renovated those spaces.

What I thought was particularly interesting was Lot 3, which we said you wouldn't need to submit a revised proposal. But it struck me that the reuse that you are proposing is very similar to what Kupu Net Shed, that role that it presently provides, kind of a gathering space.

I am wondering if you had any thought or consideration about some kind of a partnership with

They want to keep the Net Shed, but is it 1 Kupu? 2. possible to incorporate them into this Ice House as an 3 adaptive reuse? MR. RANDLE: First time I have heard 4 5 about that. I am very familiar with their concept 6 plans of the renovation of the Net Shed. But like we 7 said, this is a concept that involves a large community 8 gathering space in that Lot 3. It would be something 9 that we can definitely discuss. 10 CHAIR WHALEN: Okay. It has sort of 11 informal meeting facilities. It look like it has a 12 kind of food service there for community meetings and 13 that sort of thing. And it's a commercial use. It's 14 not located within the park itself. It's just adjacent 15 to it. 16 I don't expect an answer right here, 17 just putting out an idea here. Because that would 18 possibly reduce the amount of building that occurs on 19 Kewalo Peninsula now to optimize the use of the park. 20 As far as Kewalo Basin Partners, I 21 guess, my question is, I know you have developed -- and 2.2 it's a very interesting proposal, you know, in terms of 23 the many parts of it, I think, that it could bring to 24 this area of Kaka'ako. 25 But as you know, Office of Hawaiian

Affairs is doing a master plan now. 1 And it seems to me 2 it is not so much the use being proposed but the 3 location, the particular location. And as I was 4 hearing this proposal I thought, well, what a great use 5 to be located where Fisherman's Wharf was once located. 6 I mean, it seems -- it's generating revenue. 7 introducing Hawaiian products and food and all of that. 8 It has got great exposure for people passing along Ala 9 Moana Boulevard. I am hoping that there might be a 10 place there, if this proposal is not accepted for this 11 location. 12 Anyway, those are two of my thoughts 13 about this. But I would like to open it up to the 14 other board members and their questions, if there are 15 questions. Yes, David. 16 MEMBER RODRIGUEZ: To Howard Hughes, I 17 see that other than a grease interceptor and how much 18 you are spending on infrastructure improvements, what 19 would you highlight other public benefits would be? With our plan the 20 MR. RANDLE: 21 buildings, again, are already there. I think the 2.2 public benefit is allowing people to access them, 23 putting the right uses in those buildings, and 24 reopening them. Currently the public, like I said, is 25 stopped by a barbed wire fence at Lot 3. And that

large potential parking area of over 100 additional parking stalls that aren't currently there, could get brought to life in a matter of months.

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So there is great public benefit just in usability and accessibility and convenience. And the plan specifically was designed so that there weren't large infrastructure requirements needed. So we didn't have to take out parking in order to put in roads. We didn't have to block things while we put in new sewer/water lines. It was specifically designed to utilize not only the existing buildings, but to maximum the infrastructure that is there. So we didn't have to take things off line, and it would continue to be a functional space for the community and the boaters especially, who depend on the access and the circulation in that area to run those 70 plus small businesses.

For the public, you saw some of the images of picnic tables, benches, barbecues. But taking some of those areas that are included in this RFP, and then programming them so that they can be more usable. So the public can get there. They can park easier. They can recreate easier. Cleaner and more accessible bathrooms. Places to grab convenience items and just enjoy the beach.

Any other? 1 CHAIR WHALEN: George Atta. 2. MEMBER ATTA: Just looking at the two 3 proposals, I am kind of struck at the difference in 4 orientation. I mean, the Howard Hughes proposal seems 5 to treat the harbor as an extension of the park and 6 makes minimal improvements. Whereas the other one 7 actually goes back to a Kaka'ako of an earlier time when Kaka'ako was more of a fisherman's commercial hub. 8 9 And so as far as seeing two such 10 different visions, I am just wondering from the 11 Kaka'ako plan, what do we anticipate? Are we trying to 12 create an extension of Ala Moana Park? 13 Because I am beginning to feel very old. 14 I don't know how many people remember, as a kid I used 15 to go to McWayne's Marine Supply and watch the guys 16 swimming with the sharks in the tanks out in the makai 17 area. And as a student at UH, I took boat rides out of 18 the NOAA Lab on the Thompson Cromwell. It was a very 19 diverse, active place. 20 And, so, the two visions seem quite 2.1 different in their direction. I am not sure whether --2.2 so depending on what we are trying to achieve as a 23 board, one vision would fit as opposed to the other. 24 It just makes me wonder seeing that. 25 MR. MUKAI: I think KWP -- we

respectfully submit that we are both responsive to the RFP for Lot 1. In the RFP it states that with the expansion of the harbor an anticipated 250 parking stalls would be needed. We submitted a proposal that directly addressed that need at our own cost and expense. I think that is a significant community benefit that can't be overlooked.

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And, Chair Whalen, I am not sure if you mentioned Lot 1 in particular, but Lot 1 under the master plan was never designated as park. It was for commercial waterfront, that was under the master plan. And I think our chart showed it. I think as part of our project, we are creating green space and park corridors in our project. It may not be as much as people wanted, but I think we've made an effort that a responsible and sincere developer would — took into account those type of issues. We are trying to create that right balance.

We want to be able to have an economically viable project, which we think we can. And with Mike Hamasu's analysis, we feel that location is very conducive to creating that unique, local, gathering space.

I don't think there is going to be any other opportunity where a local family can enjoy

a nice dinner on a waterfront property and not 1 2 paying, you know, \$75 a head. We are looking at a nice comfortable, casual, dining setting for local 3 4 families and tourists. We are not going to turn 5 away tourists. They are the lifeline of our state 6 in terms of revenue. 7 It's that balance that we are coming 8 with the development proposal for Lot 1, and 9 hopefully the board can consider that. 10 CHAIR WHALEN: Thank you, Shaun. 11 other questions from the board? Tom. 12 MEMBER MCLAUGHLIN: I won't be here to 13 vote for this, my advice or my commentary is free, and 14 probably worth just about that much. But I never let 15 that stop me any way. 16 A quick reaction that is I saw something 17 that I think is missing or maybe not fully developed in 18 both proposals. Echoing George that they are very 19 diverse; one is very open space and passive and the 20 other is far more active and there is more money 21 involved in it. But both, I think, have room to add 2.2 considerably more in the area of art, history, and 2.3 education. All of these have been touched on to some 24 degree in both proposals. But what we leave behind for 25 the next generations is not necessarily going to be

retail stores, but it's not necessarily empty space 1 2. either. We have to remember where it came from to know 3 where it's going. 4 So I think, personal opinion only, that 5 open space can be enhanced with the addition of public 6 art, with a lot more things that harken back to the 7 history of the area, whether they be displays, 8 mini-museums, photography, something, that brings the 9 history back to the next generation. And education, 10 that is built into it, educational opportunities for 11 people. Likewise in the more commercial, if you will, 12 development area. I think those same elements could 13 exist more than they do now. That's just my opinion. 14 CHAIR WHALEN: Any other questions or 15 comments? Steve. 16 VICE CHAIR SCOTT: This is to Kewalo 17 Waterfront Partners. How many different restaurants do 18 you envision? I count quite a bit. How many different 19 restaurants do you envision there? And, also, how many 20 people do you think it takes to support that number of different restaurants and/or food establishments? 2.1 2.2 how viable is it to expect that you are going to get 23 those number of people? 24 And, also, don't you think that with the 25 way it's setup since Kewalo Basin Park out there --

it's going to be stranded. You are basically 1 2. diverting, the way you usurped the road that now goes 3 straight out there, you are having people go all the 4 way around. And Kewalo Basin Park is basically very 5 isolated. So how is that going -- the people that now 6 use it, they are going to feel like this is gonna 7 impede their access to the park. Then you bring in all 8 these others, locals and/or visitors, to support all 9 those restaurants. 10 Now the last question, how many 11 weddings do you think you will be performing? 12 you think weddings are an appropriate activity in a 13 place like Kewalo Basin Park? 14 MR. MUKAI: I will let my colleague 15 Whitney go though the food and beverage operations and 16 the amount of restaurants. And then I think we will 17 have Mike come back and talk about the connectivity 18 between Ala Moana and Kewalo Basin. And I can address 19 your last question on the wedding chapels. So to address 20 MS. SCHNEIDER-FURUYA: 21 your comment on restaurants, there will be one 2.2 signature restaurant. But the food hall will 23 incorporate multiple food concepts. So if you think of 24 going into, like, a food court, essentially, it's 25 something like that.

And we believe that there is more 1 2 business opportunity, there is more customer growth, 3 and money -- potential money providing the customer 4 with multiple options versus it just being a space of 5 one restaurant or two restaurants. Providing the 6 community with a space where they can be like, oh, I 7 have all these different options, that all cohesively 8 come together and support each other. So that's my 9 answer in terms of the restaurants. 10 VICE CHAIR SCOTT: But how many people 11 do you think you need to bring in to this location to 12 support that type of activity? I count -- you have a 13 food hall, Food Hall B, Food Hall A, then you have 1, 14 2, 3, 4, 5, 6 marked as kitchens and then a beachside 15 cafe. How many people does it take to support that 16 much food distribution or whatever, restaurants? 17 I just want a number. You have to 18 have -- if you are going to be charging this type of 19 rent that you are charging, how many people does it 20 take to support that? How many people do you need to 21 bring in to this park to support that? 2.2 MS. SCHNEIDER-FURUYA: When we did our 23 analysis, I believe it's provided there for you in our 24 numbers. But at least a few 100 a day.

Dollar figures are

VICE CHAIR SCOTT:

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there but not people.

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MS. SCHNEIDER-FURUYA: It's a reflection upon what we estimate each customer will be spending and the growth in sales per day. It's definitely a few 100 customers per day. But grant it weekends would bring in a lot more people.

MR. MUKAI: We will bring up Mike to talk a little bit about the connectivity and accessibility of the sites.

MR. GOSHI: I think what we have done here is we have really opened up this place to the park. We add — there is five ways to get through this facility. The major breezeway is about 25, 30 feet wide. The other thing that, increasing the promenade by 1 1/2 times will allow vehicles to drive on the promenade to load fishing boats and those kinds of things. So I think the balance of providing, you know, this gathering place was in the context of the park and balancing all the needs.

But also we have the roadway access, the additional parking on the site, on-grade. Makes it a lot easier to get in and out for people that are not going there for a destination. So I think it's really a good partner to the park that we have right now.

The visual architecture really ties into

the rest of the marina. It's change -- it is not some 1 2. kind of an iconic structure. It is more of a 3 collection of forms that really reflect the metal 4 roofs, the wood materials, really brings back what 5 Kaka'ako used to be. Because it's so organic, you 6 It can stand the test of time. Because the 7 harbor will always be the harbor. It will always have 8 a certain vocabulary. This building is pretty much 9 reflecting that heritage. 10 MR. MUKAI: Can you put up the rendering 11 of the multi-purpose facility, so we can show where the 12 weddings will be held. 13 VICE CHAIR SCOTT: The other question I 14 have, and I have had quite a few concerns from boat 15 owners because their access for refueling is that road 16 that you are going to be eliminating. And you are 17 going to have -- fuel trucks have to access what you 18 call the harbor promenade. And they express a lot of 19 concerns with that because you're investing a lot of 20 money in doing this. But you are eliminating their 21 road to access all these piers. 2.2 MR. GOSHI: I think we are willing to 23 work with that situation because as -- it's really an 24 idea and a philosophy we are trying to bring to the

There are a lot of details to be worked

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table here.

This is not the design. It's really just the 1 out. 2. start of a process. 3 VICE CHAIR SCOTT: This was brought up last time and none of those concerns were addressed. 4 5 You still have the exact same plan. 6 MR. GOSHI: I think that we can address 7 that. And I think that the major thing was reducing 8 the scale by increasing the promenade by 1 1/2 times, 9 allows more access. We are certainly going to look at 10 it and come up with an idea. 11 MR. MUKAI: Vice Chair Scott, related to 12 your question on chapels, on the weddings. I just want 13 to put up the rendering of the multi-purpose building. 14 As I indicated in our prior presentation, the 15 multi-purpose facility is barely 1/10 in terms of 16 square footage of the entire project. And weddings 17 would only be conducted during the daytime. 18 For weddings that may cater to the 19 Japanese wedding culture, you are only looking at 20 maybe mom and dad, if they are alive, brother and 21 sister, no aunties and uncles, no first cousin, 2.2 second cousin. It is not a big wedding. It's a 23 very low intense use. 24 We anticipate, you know, the more 25 weddings the more commercially viable the project

becomes and we can pay lease rent to the State. But ideally maybe five to ten small weddings, 1 to 2 hours during the day.

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During the nighttime and during days where there are no weddings, it can be turned into other uses for nonprofits, presentations by other users. So it's not just weddings that will be conducted at the multi-use venue. And it doesn't look like 53 By The Sea or other wedding chapels. It's a very — we wanted to make sure that the aesthetics is complimentary to that site.

VICE CHAIR SCOTT: I just have concerns that it's an appropriate use for a park.

MR. MUKAI: Again, the Lot 1 is not a park designation.

VICE CHAIR SCOTT: Tell that to all the people that go down there to Kewalo. It is a park. It used to be McWayne Marine Supply, which was a marine supply. We are not talking restaurants. We are not talking anything other than McWayne Marine Supply. And like George, unfortunately, I am old enough, I remember going down there to McWayne Marine Supply and that was for the harbor. Nothing you have here is for the boats in the harbor, nothing.

MR. MUKAI: We did, as part of our

1 program, include a convenience store per the comments 2. of the board and the stakeholders to help accommodate 3 the commercial fishermen, to give them supplies and 4 other essentials so that it can be conducive to their 5 businesses. 6 We have been incorporating -- and 7 this is an evolving process. As Mike mentioned, on 8 the architectural side we will continue to work with 9 the stakeholders to make it a more functional, 10 complementary working harbor. 11 CHAIR WHALEN: Thank you. Yes, Mary 12 Pat. 13 MEMBER WATERHOUSE: Where exactly are 14 the weddings going to take place? 15 MR. MUKAI: It will be in the multi-use 16 venue. 17 MEMBER WATERHOUSE: So it's going to be 18 in an closed area, is that what you mean? 19 MR. MUKAI: That's correct. MEMBER WATERHOUSE: So they are not 20 21 going to be out to the park areas? 2.2 MR. MUKAI: There may be picture taking 23 and other activities that will be in that area. 24 the actual wedding itself will be held in the 25 multi-purpose venue.

1 MEMBER WATERHOUSE: So what park areas 2 are they going to go out to have picture taking? 3 MR. MUKAI: I think in the venue there is a deck that we had shown in some of the renderings 4 5 that will be part of the picture taking area. 6 MEMBER WATERHOUSE: Is it this right 7 here, the deck that is open to the public? 8 MR. PETERS: Right here is the open 9 deck, that is adjacent to the multi use. 10 MEMBER WATERHOUSE: Is that the one that 11 is open to the public? 12 Right. So I think we MR. PETERS: 13 should be clear that the multi-use venue is really 14 gonna be used for weddings a fraction of the time. And 15 it's really meant to be sort of a community facility 16 for baby's first luau, for graduation parties, other 17 events besides just weddings. We want to make that 18 clear, and we anticipate a fifth of the use might be 19 for weddings. 20 MR. MUKAI: It would only be used for 21 daytime during days where the weddings have been 2.2 reserved. But, again, it's a multi -- it's a truly 23 multi-use venue that is going to be available for other 24 uses. 25 CHAIR WHALEN: Any other questions from

the board before we move -- yes.

MEMBER OH: For Victoria Limited,

Mr. Randle, I just have a quick question. First of

all, I just want to clarify, is the proposal for all

three or nothing, or is it -- pretty much for all three

6 lots, right?

MR. RANDLE: The proposal is for all

8 three.

MEMBER OH: Okay. I guess, secondly, this is because the two proposals that we have in front of us, at least in terms of a financial standpoint, is just at total opposite ends of the spectrum. And there is evaluation of present value and that present value. But when you are talking about the net present value of either two of these proposals, we are just at a stark contrast.

Is there any opportunities to take advantage of the gross lease square foot, I mean, the space on the third lot to a certain — or is this just basically your final as in the amount of the least square foot that you want to be able to lease out? Because, obviously, on the surface of it we have a percentage grant. But after the recovery and the break even point, there is not really any income coming in besides just the base rent, right? Essentially when

taking about performance analysis.

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So taking advantage and talking about the great demand for retail and 9 to \$12 a square foot, is there any opportunities to maybe, perhaps, increase the footprint just a little bit more? Or is this pretty much what you are thinking based on the feedback that we got from the community so far?

MR. RANDLE: There is a big constraint that I brought up earlier and that is infrastructure. The second that you begin to expand that footprint or improve some of those buildings beyond just renovating the existing structure, there is a need for a very large investment and infrastructure; to get water, sewer, other things out to Lot 3, for example, and even to relocate and improve those that serve Lot 1.

So what you saw in our first presentation was the highest and best use, which we still think if that was the desire of the board, that it could be executed and it could pay a higher lease rent. And it could pay for all the infrastructure needed.

On the flip side, in order to do something that we think is of a lower scale, we do think that you need to go back to renovation of the existing buildings and kind of maximizing the

1 infrastructure availability that serve those today.

2 | The issue is again, once you start to try to do even a

3 | little more than what is currently out there, you

4 | trigger the need to upgrade a large amount of

5 | infrastructure. A big capital outlay that really

6 presents the ability for the redevelopment of a small

7 | scale project to pay significant ground lease payment

8 to the HCDA.

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MR. MUKAI: On your question on the harbor promenade and refueling areas, my colleague from Design Partners she did mention that based upon input with the fishermen, we have identified in some sketches, which are in the best and final offer, areas of refueling, that they can go into. So this is one of the actual parts of the proposal that the fishermen did like.

And it's on the sketch on the first floor plan right after page 74, there is the project site plans. It may be difficult to kind of look at, but it would be on the 9th page of the sketchings, the first floor plan. If you can see there are areas designated where there is refueling. And that was based upon consultation with the fisherman.

MR. PETERS: While you guys are examining the rendering, Whitney just wanted to make a

couple of extra points that address some the comments from your members.

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MS. SCHNEIDER-FURUYA: I also wanted to shine light upon the businesses that are currently in the harbor, the ones that are activity-based businesses like parasailing, et cetera. Our plan, this development idea that we have will provide a place for those customers for those businesses to grab a place to eat or grab sunscreen or a towel or a hat, et cetera.

As well as the other businesses that are fishing-based businesses that —— or the fishing tours, they take people out to catch fish. We also have our chefs' club. We have the farmers' market, that all provide a place for the fishermen to sell fish, fresh fish right out of the harbor. And it makes it more customer friendly versus customers coming straight to those businesses in the harbor, it allows the businesses that are in the harbor another place, a relationship other than their little stall to make money in a sense, you know?

So it's not like we are aside of the harbor. We are there to be with the harbor and those businesses within the harbor to create this cycle. It is a circle, right? So we are there to help make money for those businesses as well as -- I hope you

understand that. 1 Anyway. 2. MEMBER OH: Kewalo Basin, did you have 3 opportunities to meet with stakeholders and the 4 community since the last proposal? 5 MR. MUKAI: Yes, consultants have met 6 with some of the stakeholders to get their opinions. 7 And, again, Board Member Oh, it is a collaborative 8 process. And when we are saying this is our best and 9 final offer, we continue to appreciate and take in 10 comments and suggestions. Because ultimately we want 11 to make this a better project for all to enjoy. 12 CHAIR WHALEN: George. MEMBER ATTA: 13 The statement that 14 Mr. Randle made about the reason why they didn't go 15 beyond the renovations is because of the infrastructure 16 requirements. And so your plan, I quess, have you done 17 the analysis of the kinds of infrastructure 18 improvements that would be required? Because I think 19 the two plans really show different directions for 20 Kewalo Basin. 2.1 One essentially keeps it fundamentally 2.2 the way it is, and maybe it makes minor improvements. 2.3 It is more park like in the setting. The other one 24 starts to look at the Kewalo Basin more like a 25 Fisherman's Wharf or a Sydney Waterfront kind of

condition with very active, commercial retail adjacent to the waterfront.

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So in my mind there are two different visions. And I think the statement by Mr. Randle about the infrastructure requirements are going from one level to the next level is clearly important. And for the board itself, I mean, one proposal keeps the infrastructure basically as it is, the other one would upgrade -- would result in upgrades of infrastructure.

And, again, is that something HCDA wants or not, that really is part of the equation, I think. So what kind of harbor front are we trying to achieve here?

MR. MUKAI: Board Member, you raised a good point. And it was actually at our previous presentation where Board Member McLaughlin noted that there is off-site infrastructure issues that we need to consider. While there wasn't a lot of time to do a very in-depth review of the infrastructure, we did retain a consultant to look at the project and what the requirements would be. And we have noted it in our best and final offer of approximately a million dollars in off-site improvements that we will need to do at our cost and expense to get this project up and aboard.

But it will be a benefit to the State when we -- after

our lease expires, hopefully we have a long-term 1 2. relationship with HCDA, but those are community 3 benefits that I think are very valuable for consideration. 4 5 CHAIR WHALEN: Any other questions from 6 the board before I open for public comment? 7 VICE CHAIR SCOTT: This is actually for 8 Howard Hughes. I think at the last meeting we had we 9 went over this -- this is getting back to the 10 infrastructure. I think we discussed in depth the 11 amount of improvements that were needed for the volume 12 of all the uses and people that would be coming in. 13 How extensive did they get to address 14 the sewage, the water, the drainage, obviously all that 15 had to go into it. But how extensive was it? Because 16 I know that was one of the concerns that we expressed 17 to you, you've come back. You addressed that. But 18 what were they? 19 MR. RANDLE: Included -- we actually 20 included, again, the study that we did with our 21 engineers. I think we had a similar amount of time, 2.2 but we actually commissioned a full infrastructure 23 study of all of the lots and requirements that would be 24 necessary to improve any of those. 25 One of the big ones to remember, as

well, is the flood elevation. So in addition to moving pipes around and installing new conduits, due to the new flood elevation, you actually needed to potentially increase grade and raise some of these sites, which is an enormous cost and circulation issue that is caused when you have to potentially raise streets or provide stairs and ramps to access new buildings.

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That study and that report is included again in this proposal, as reference. But just to give you an idea of scale, magnitude of the infrastructure that could be required, it includes an estimate of roughly 12 million total infrastructure cost. Once you start to make significant improvements to the area, you have to upgrade the water, sewer, electrical, fire protection to the area and that grading that I mention which is enormous cost, plus any additional cost for building new roads in addition to what is already there today.

VICE CHAIR SCOTT: Okay.

CHAIR WHALEN: Thank you. Okay. Before I open for public comment, I would like to give the court reporter at least a 5-minute break.

(A short recess was taken.)

CHAIR WHALEN: We have several people, as I mentioned earlier, who submitted testimony via the

And I am going to read off the names and if 1 website. 2 you are present and would like to speak, you can come 3 forward please. First on the list is Linda Wong. 4 Linda Wong is not present. David Kelly. I am just 5 reading them off. I think there are a couple in the 6 audience. Jay Blanco. Joshua Echemendia. 7 Moneymaker. Greg Schlais. Bianca Isaki, I don't see. 8 Okay. 9 And then -- Wayne Takamine, I don't 10 John Kobelansky. Do you want to see present. 11 speak? 12 MR. KOBELANSKY: John Kobelansky, 13 formerly concerned area resident of Kaka'ako, now 14 frequent beach user of parks Ala Moana and Kewalo Park 15 Basin. 16 I like to look at the big picture. 17 And when I say the big picture, why do all of us 18 live here? Why do a lot of people want to come 19 here? That's the big picture. And from there I 20 work down to the details. Because I am a 21 detail-oriented guy. But to me the big picture is 2.2 the most important thing. Without that there would 2.3 be no Hawaii. 24 So the big picture to me is the least 25 amount of impact that we can go ahead and do this

1 kind of work that is being presented here today.

2 The least amount of impact to me means that the

3 crown jewel that we are talking about here, the

4 beachfront properties, remain the crown jewels.

2.2

around with it too much and we start making a lot of money from it, it will overdevelop the area. The locals will stay away. They are going to charge for parking. You know, it's just an endless spiral that goes backwards. It does not go forward. That to me is the big picture.

So minimizing the impact is very important to people like me who live in Kaka'ako. I use the beaches frequently. I teach swimming out there. It's very important. I am already under a lot of stress because on the front page today there are talks about shark attacks. There have been eight in the past month or so. So these things work against us. They work against tourism. And I think if we flood the area with a lot of development or development that is not quite right, it doesn't really fit it to what the public thinks it should be, we are going to be having a major problem.

And I see the future ahead. The past shows Waikiki, a lot of improvements in there, a lot

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of buildings, a lot of infrastructure problems,
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 2
     sewers overflowing, et cetera, et cetera, had to be
     addressed after the fact.
 3
                    I hope that if something is done
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 5
     inside here, the infrastructure problems are
 6
     addressed now. Traffic is becoming an issue now.
 7
    have friends that visit from other areas in the
 8
     country. When they come here they can't believe the
 9
     amount of cars they are seeing now. I am talking
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    like a few weeks ago.
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                    So we have to get on board here.
                                                       We
12
    have to concentrate on what is good for the
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     community and not be selfish and think about what I
14
     am going to do to build my corporation up and make
15
    more money and my stockholders will be all happy.
16
    We have to think about what is good for the
17
    community in general. Work on those principles and
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    establish some good ground rules and make these
19
    things work so Hawaii is the place we want to live.
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    That's all I have to say today. Thank you.
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                    CHAIR WHALEN: Doug Miller.
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                    MR. MILLER: I am speaking for myself
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    and not for anybody else. I previously submitted
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    testimony on the two development proposals. And I have
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    not had an opportunity to review the revised proposals
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in order to prepare more testimony. But I will reiterate a few points I previously made and had some comments about what I saw on the screens, which may not accurately reflect what is proposed.

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First of all, you might notice that these proposals are going to need permits outside of the HCDA. Anything that happens in Kewalo Basin Harbor is going to need a SMA permit from the Department of Business and Economic Development. That means people can ask for a contested case hearing on the SMA permit. That means, practically speaking, that permit would be in jeopardy. There have been court rulings that you cannot hold a contested case hearing without having contested case hearing rules. And DBEDT does not have contested case hearing rules in order to hold SMA permits.

What I am trying to say is, if a proposal is controversial and they apply for their SMA permit for Kewalo Basin and somebody asks for a contested case hearing and then litigates the hearing and the decision, that decision is going to get turned down by the court. That same thing happened at McKinley High School when the HCDA had a decision to allow University of Hawaii housing there. So this is not exactly a trivial issue. So what I am trying to

say is, a very controversial proposal is dead on arrival.

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The second point is that if you are going to have a road into Ala Moana Park you are going to need the approval of the Honolulu City Council and the SMA permit from the Honolulu City Council. And I think dumping more traffic onto a congested road is going to have a really rough sledding before the City Council. I don't think they are going to allow it.

Regarding the leasing of property for paid parking, if you have paid parking next to Ala Moana Beach Park or next to Kewalo Basin Park, the people that don't want to pay for the parking are going to move to the free public parking stalls and take them away from the park users.

On the other hand, if you have parking which is free, and I do recall McWayne Marine Supply you didn't have to pay to park, that means that when the commercial uses are not in use, then the park users, when the park is overflowing, they can move onto the parking stalls and use them. So there is possibility of synergy there.

But I kept hearing Waterfront Partners saying that they were proposing pay parking. As I recall at Aloha Tower, what killed Aloha Tower was the

fact they had paid parking. People just didn't patronize. They weren't willing to pay to go down there to park in order to browse or do whatever.

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And there is a significant risk that if you do the same thing at Kewalo Basin, you will end up with a bunch of under-utilized buildings that don't generate rents, end up with another Aloha Tower situation where the buildings end up being basically abandoned and bankrupt.

Regarding the specific proposals -- what Kewalo Waterfront Partners is proposing, if they wanted to stick it on the Hawaiian Homes Portion of the harbor, I would say my blessings to them. I would love to see it. I don't really want to see it next to Ala Moana Park. I would like to see a restaurant next to Ala Moana Park, that's a difficult proposition.

There is a state law that says county park property can be given out as concessions but not as leases. There is no way you are going to have a lease for a restaurant in any county park. The same issue has arisen before. It killed proposed restaurants in the zoo and other places.

But I would like to see a restaurant right next to Ala Moana Park where park users can walk over and use it. That would be a really nice thing.

I like the idea of adaptive reuse of existing structures. It would be relatively noncontroversial. If you can have synergy with the parking and allow people to use it for one purpose at one time of the week and another purpose another time of the week, that would be a really good thing.

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There are times when Kewalo Basin Park overflows, especially when the surf is good. There is just isn't a place to park. It would be nice if you could walk over to that parking lot right across the street and it wasn't fenced off and you didn't have to feed meters in order to park there.

Regarding rent from the property under HCDA's jurisdiction, I don't think it's a done deal that the HCDA decided that maximizing rent is what you are all about. It was a different bunch of people who were appointed that made the decision that generating rent is what you were about. I think the current people on the board might have a different perspective. I would hope so.

Generating revenue from waterfront property is not what most people in the city and county of Honolulu would like to see. I think we would like to see maximization of public recreational use of our waterfront.

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I do think it would be a good thing to
 1
    have some commercial uses that cater to the harbor
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    uses, whether it belongs on the Hawaiian Homes
     Commission side of -- Hawaiian Housing -- pardon me,
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     the Hawaiian OHA property or whether it belongs on the
 6
    McWayne Marine Supply, the Ewa -- the Diamond Head
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     side, I don't know whether that's -- splitting the
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    planning is kind of, I think, a mistake. It has been
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     done, so I don't know what you do to rectify the
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     situation.
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                    Anyway, those are my informal comments.
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    And I would be happy to answer your questions.
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                    CHAIR WHALEN: Thanks, Doug. Any
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    questions for the speaker? Thank you.
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                    Next one signed up is John Eveleth.
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    Also, you submitted written testimony, too, that I
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    have.
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                    MR. EVELETH:
                                  Thanks for letting me
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     speak. My name is John Eveleth. I have been working
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    at Kewalo Harbor in different capacitates since 2000.
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     I worked with different business as an employee, a deck
2.2
    hand, a captain, and I have been the Harbor Master for
2.3
    the last two years.
24
                    I have experienced the transition
25
     from the Department of Transportation to HCDA in
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2009 and the transition from HCDA to Howard Hughes 1 2 Corporation in 2014. 3 I support the Ward Village Proposal submitted for Kewalo Harbor in response to the HCDA's 4 5 issued RFP for Lots 1, 2, and 3. I believe that the 6 Howard Hughes proposal will deliver a comprehensive and 7 unified master plan that does address what is required 8 to achieve an improvement community gathering place for 9 the local people, businesses, and visitors. 10 I believe this because I have been --11 I have seen the commitment from Howard Hughes to 12 bring improvements to the harbor, since being 13 awarded the lease a year ago. I know the boat 14 businesses and owners of Kewalo Harbor see this 15 every day as well. I support this proposal and 16 believe as a kama'aina and as the Harbor Master that 17 this proposal will bring continued stability and 18 improvements to the Kewalo community. 19 After being here for over 15 years, I 20 know that there is a need for improved infrastructure, facilities, and amenities. 21 2.2 also feel that Kewalo is truly a special place and 23 deserves the support that this proposal will bring. 24 Thank you for letting me express my thoughts. 25 CHAIR WHALEN: Any questions from the

board? Thank you very much.

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Well, that brings us back to the remaining items on the agenda, actually are all for executive session. They are just preliminary and briefings. I think on those three items, which are for information and discussion regarding the potential ground lease and development proposal for Lot C, information and discussion regarding the potential ground lease and development proposal for 690 Pohukaina, and information and discussion regarding procurement process for retaining consultant for professional services.

So we will be meeting with our legal counsel on some of those items. But are there any comments at this time frame from anyone in the audience on any of those three items before we convene in executive session?

So as I mentioned the Authority anticipates convening in executive meeting, pursuant to Hawaii Revised Statutes 92-5(a)(4) to consult with the Board's attorney on questions and issues pertaining to the Board's powers, duties, privileges, immunities, and liabilities with respect to these items.

When our discussions is completed, we will reconvene for the sole purpose of adjourning this

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So is there a motion for the Authority to
 1
    meeting.
 2
    convene in executive session pursuant to HRS Section
     92-5(a)(4)?
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                    VICE CHAIR SCOTT: So moved.
 4
 5
                    CHAIR WHALEN: Steve Scott moves.
 6
    Second?
 7
                    MEMBER OKUHAMA: Second.
 8
                    CHAIR WHALEN: Second. That's Jason.
 9
                    MEMBER OKUHAMA: Yes.
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                    CHAIR WHALEN: All those in favor say
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    aye.
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               (Board members voted simultaneously in the
13
    affirmative.)
                    CHAIR WHALEN: Any opposed? Motion
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    passes unanimously.
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                    I request that we are joined in our
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    executive session by Deputy Attorney General Diane
18
    Taira.
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               (Whereupon, the board met in Executive
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    Session from 11:09 a.m. until 1:09 p.m.)
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                    CHAIR WHALEN: The regular meeting is
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    now back in session. The time is 1:09. That concludes
23
    our business for today. The meeting is adjourned at
24
    1:09.
25
               (The meeting adjourned at 1:09 p.m.)
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1	CERTIFICATE
2	STATE OF HAWAII)
3) ss.
4	CITY AND COUNTY OF HONOLULU)
5	I JENNIEED DIV a Cortified Charthand
6	I, JENNIFER DUY, a Certified Shorthand Reporter in and for the State of Hawaii, do hereby certify:
7	That the foregoing proceedings were taken
8	down by me in machine shorthand at the time and place herein stated, and was thereafter reduced to
9	typewriting under my supervision;
10	That the foregoing is a full, true and correct transcript of said proceedings;
11	
12	I further certify that I am not of counsel or attorney for any of the parties to this
13	case, nor in any way interested in the outcome nereof, and that I am not related to any of the parties hereto.
14	
15	Dated this 19th day of November, 2015, in Honolulu, Hawaii.
16	
17	
18	
19	JENNIFER DUY, RPR, CSR NO. 507
20	
21	
22	
23	
24	
25	