


Approved for Submittal by the Executive Director 

May 5, 2021

FOR INFORMATION/DISCUSSION/ACTION

I. REQUEST

Prioritization of the Executive Director's Goals, Objectives, Policies, and Initiatives Adopted by the Authority at its January 6, 2021 General Meeting.

II. BACKGROUND

At its January 2021 meeting the Authority adopted the following goals, objectives, policies, and initiatives for the executive director.

(1) General Objectives

- (a) Strategic Vision/Plan
- (b) Organize HCDA workforce to address development work in all community development districts
- (c) Personnel
- (d) Infrastructure Dedication to the City and County of Honolulu (City)
- (e) Financial Management

(2) Kakaako Community Development District (KCDD)

- (a) Kakaako Reserved Housing Rule Amendment
- (b) Complete and adopt KCDD, Transit Oriented Development Regulating Plan and Rule
- (c) Master Plan Development
- (d) Improvement District Projects (Infrastructure Improvements)
- (e) Development/Improvement Permits Processing
- (f) Transition of KCDD

(3) Kalaeloa Community Development District (KLCDD)

- (a) Complete Kalaeloa Master Plan and Administrative Rules amendment
- (b) Improvement District Projects (Infrastructure Improvement)
- (c) Development/Improvement Permit Processing

(4) Heeia Community Development District (HCDD)

- (a) Complete Heeia Community Development District (HCDD) Plan and Administrative Rules adoption
- (b) Heeia State Park Long-Range Plan
- (c) Improvement District Projects (Infrastructure Improvements)

III. DISCUSSION

A summary of the Executive Director's prioritization of goals and objectives adopted by the Authority is provided as Exhibit A. The goals and objectives are categorized in three levels of priorities.

The first level priority processes development permits, masterplan permit amendments, and community development plan and rule recommendations/adoptions.

The second level priority creates a strategic vision/plan in moving forward, organizing the HCDA to address work in all community development districts including the new district/program created by the 2021 Legislature, and financial management of HCDA. Also included in the second level priority is completion of the Heeia State Park Long Range Plan.

The third level priority include projects and tasks, that by the nature of work involved takes longer to plan and execute. Infrastructure improvements, transition of KCDD to the City and County of Honolulu ("City") and infrastructure dedication to the City are included in 3rd level priority.

A few of the projects that fall under **1st level priority** and nearing completion are:

- Howard Hughes Corporation (HHC) development permit applications - being processed and will be completed by early May 2021. Administration of these development permits will be on-going until completion of construction of the projects.
- Kamehameha Schools amendment to its Master Plan will be completed in June.
- Kakaako Reserved and Workforce Housing Rule amendment will be completed in May 2021.
- Heeia Community Plan and Rules adoption will be completed in June 2021.
- Work on Kalaeloa Master Plan and Rule amendment is ongoing and expected to be completed by June 2022.
- Work on Kakaako Transit Oriented Development Plan and Rules is ongoing and expected to be completed by the end of 2021.

There are several anticipated development permit applications in the Kalaeloa Community Development District that will need to be scheduled to be processed in the 3rd and 4th quarter of 2021.

Personnel

The Director of Planning & Development for Kakaako and the Compliance Assurance & Community Outreach Officer has been filled.

The Governor recently approved hiring of a Program Specialist V position and search for a suitable candidate has started.

Included in **2nd level priority** and starting in July 2021 staff will work on organizing the district and program for the following:

- Pulehunui Community Development District, created by the 2021 Legislature;
and

- The Transit Oriented Development Zone Improvement Program.

The Authority established a permitted interaction group (PIG) in January 2021 to advise the Executive Director in developing the strategic vision/plan and financial management plan. The executive director has been working with the PIG members on a strategic vision/plan and financial management.

IV. RECOMMENDATION

Adopt the proposed prioritization of the Executive Director's Goals, Objectives, Policies, and Initiatives established by the Authority in January 2021.

Exhibit

Summary of Executive Director's prioritization of goals and objectives adopted by the Authority

