

FOR INFORMATION & DISCUSSION

I. SUBJECT

Findings and Recommendations of the Permitted Interaction Group Established at the May 6, 2026, General Authority Board Meeting, Pursuant to Section 92-2.5(b), Hawaii Revised Statutes, for the Purpose of: Establishing the Executive Director's new 1- 3-, and 5-year goals and accordingly amend the Agency's Strategic Plan adopted by the Authority at the June 4, 2025 General Authority Meeting.

II. BACKGROUND

A permitted interaction group was established at the March 25, 2026, General Authority Special Meeting. That PIG met in April 2026 and did not have a recommendation on the Strategic Plan in its May 6, 2026 Findings and Recommendations. While the PIG did not finalize a formal recommendation, meeting notes reflects that the group identified specific refinements to be incorporated in the existing Strategic Plan, including the need for clearer goals, measurable outcomes, and improved project-level reporting. The PIG agreed on a path forward to develop defined 1-, 3-, and 5-year goals with associated tracking and reporting mechanisms in coordination with the Executive Director and staff.


In order to complete the work of the March 25, 2026 PIG, another permitted interaction group was established, Pursuant to Section 92-2.5(b)(1), *Hawaii Revised Statutes*, at the May 6, 2026 General Authority Meeting for the Purpose of Establishing the Executive Director's new 1- 3-, and 5-year goals and accordingly amend the Agency's Strategic Plan adopted by the Authority at the June 4, 2025 General Authority Meeting (the "Strategic Plan PIG").

The Strategic Plan PIG members met on June 16 and 19, 2026 with the Executive Director.

- A draft revised strategic plan was presented to the Strategic Plan PIG members in advance of and in preparation for the June 16, 2026 meeting (the "June 16th Draft")—the June 16th Draft addressed the feedback received from the March 25, 2026 permitted interaction group, as described above. Additional comments were received during the June 16th meeting from the members in attendance.
- A further revised draft strategic plan was presented to the Strategic Plan PIG members in advance of and in preparation for the June 19, 2026 meeting (the "June 19th Draft")—the June 19th Draft included "overarching goals" for each of the existing community development districts, and a "general objective" one year goal of establishing a permitted interaction group to study the current board structure of the agency and identify opportunities, including but not limited to, simplification and make recommendations. No further comments regarding the June 19th Draft were received from the Strategic Plan PIG members.


III. DISCUSSION


The Strategic Plan PIG members, having met on June 16 and 19, 2026 with the Executive Director to review and discuss the draft revised Strategic Plan, voted to recommend adoption of the revised Strategic Plan, dated August 5, 2026, attached hereto as Exhibit "A".

Reviewed By: Garet Sasaki, Chief Financial Officer 


Prepared By: Craig K. Nakamoto, Executive Director *Craig K. Nakamoto*

Approved By:

Sterling Higa 

Secretary Mikiala Lidstone 

Member Debbie Cabebe *Debbie Cabebe*

Member Ipolani Duvauchelle 

Member Jo-Ann Leong *jo-Ann Leong*

Member Kevin Sakoda *Kevin g sakoda*

Member Dane Wicker 

Attachment:
Exhibit A – HCDA Strategic Plan Final Draft, Dated August 5, 2026